

3 September 2021

To: Australian Securities Exchange

Change of Director's Interest Notice - Paul Perreault

The attached Appendix 3Y relates to changes in the relevant interest in the Company's securities held by the Chief Executive Officer (CEO) of CSL Limited, Mr Paul Perreault.

On 1 September 2021, Mr Perreault was allocated CSL shares following the vesting and exercise of Performance Share Unit (PSU) awards granted with shareholder approval under CSL's Long Term Incentive plans over the period October 2017 to September 2020.

For the awards granted in October 2017 and September 2018, there was also a lapsing of PSUs as the Return on Invested Capital performance hurdles were not met.

In accordance with CSL's governance processes, a portion of these allocated shares have been sold in order to meet tax obligations arising from this vesting.

Following this transaction, Mr Perreault continues to hold a significant interest in the Company's securities, comprising 182,101 ordinary shares. This represents a shareholding of over 22 times Mr Perreault's base salary and is well above CSL's minimum guideline for its CEO to hold shares worth three times salary - a reflection of the Company's remuneration model that links executive pay to the continued achievement of CSL's long-term strategy.

Further details are provided in the Appendix 3Y.

Yours faithfully

Fiona Mead

Company Secretary

Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	CSL Limited	
ABN	99 051 588 348	

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	Paul Perreault
Date of last notice	4 January 2021

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect interest	
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Solium Nominees (Australia) Pty Ltd as custodian for the CSL Limited Performance Rights Plan (the Plan)	
Date of change	1 September 2021	
No. of securities held prior to change	Direct: Nil. Indirect: 97,719 Performance Share Units held by	
	Solium Nominees (Australia) Pty Ltd as custodian for the CSL Limited Performance Rights Plan (the Plan).	
	163,161 Ordinary Shares held by Fidelity Investments Inc. as custodian for Paul and Beverly Perreault.	
	160 American Depository Receipts held by Fidelity Investments Inc. as custodian for Paul and Beverly Perreault.	

⁺ See chapter 19 for defined terms.

Class	Ordinary Shares Performance Share Units under the CSL Limited Performance Rights Plan (the <i>Plan</i>). Subject to satisfaction of certain performance hurdles and the other rules of the Plan, each Performance Share Unit carries the right to subscribe for or acquire one ordinary share in CSL Limited.
Number acquired	• 34,555 Ordinary Shares
Number disposed	 15,695 Ordinary Shares 34,555 Performance Share Units as a result of the exercise of Performance Share Units 7,085 Performance Share Units as a result of the lapse of Performance Share Units
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	There was nil consideration for the exercise and lapsing of Performance Share Units.
	Consideration received from the sale of 15,695 Ordinary Shares was \$4,841,916.92 (being 15,695 Ordinary Shares at a price of \$308.5006).
No. of securities held after change	Direct: Nil.
	Indirect: 56,079 Performance Share Units held by Solium Nominees (Australia) Pty Ltd as custodian for the CSL Limited Performance Rights Plan (the Plan).
	18,860 Ordinary Shares held by Solium Nominees (Australia) Pty Ltd as custodian for the CSL Limited Performance Rights Plan (the Plan).
	163,161 Ordinary Shares held by Fidelity Investments Inc. as custodian for Paul and Beverly Perreault.
	160 American Depository Receipts held by Fidelity Investments Inc. as custodian for Paul and Beverly Perreault.
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	 34,555 Performance Share Units - Exercise of Performance Share Units pursuant to the Plan. 7,085 Performance Share Units - Lapsing of unvested Performance Share Units pursuant to the Plan as the performance hurdle was not met. 15,695 Ordinary Shares - On market trade to satisfy withholding tax obligation.

⁺ See chapter 19 for defined terms.

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Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	No
Nature of interest	
Name of registered holder (if issued securities)	
Date of change	
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	
Interest acquired	
Interest disposed	
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	

Part 3 – *Closed period

Were the interests in the securities or contracts detailed above traded during a *closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	
If prior written clearance was provided, on what date was this provided?	

Fiona Mead Company Secretary

3 September 2021

⁺ See chapter 19 for defined terms.